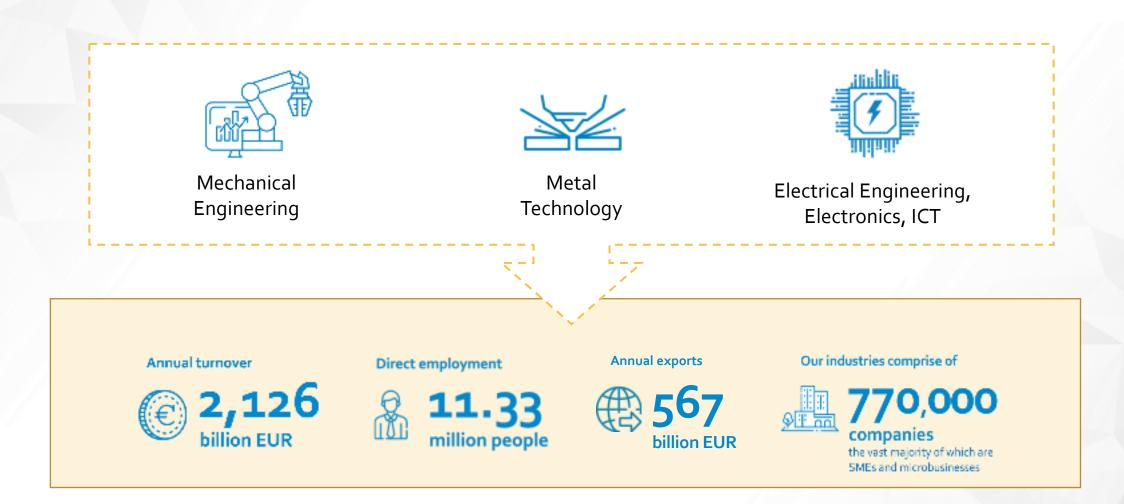
4th Mechanical and Electrical **Engineering Business Forum** Riga, 24 November 2021

What we'll cover

- 1. Post-covid economic outlook
- 2. Europe's new industrial strategy
- 3. 2030: from crisis to opportunity

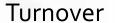


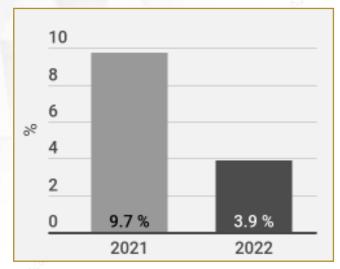
Europe's largest industrial branch



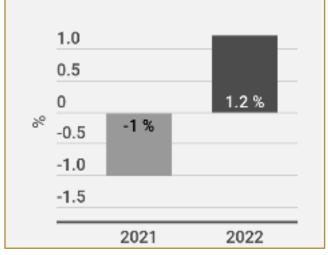


Strong recovery in 2021 but slowdown expected

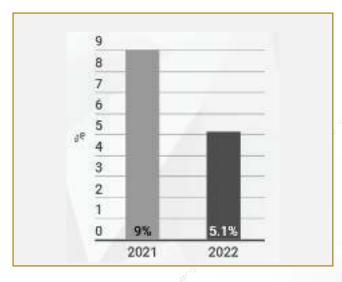




Employment



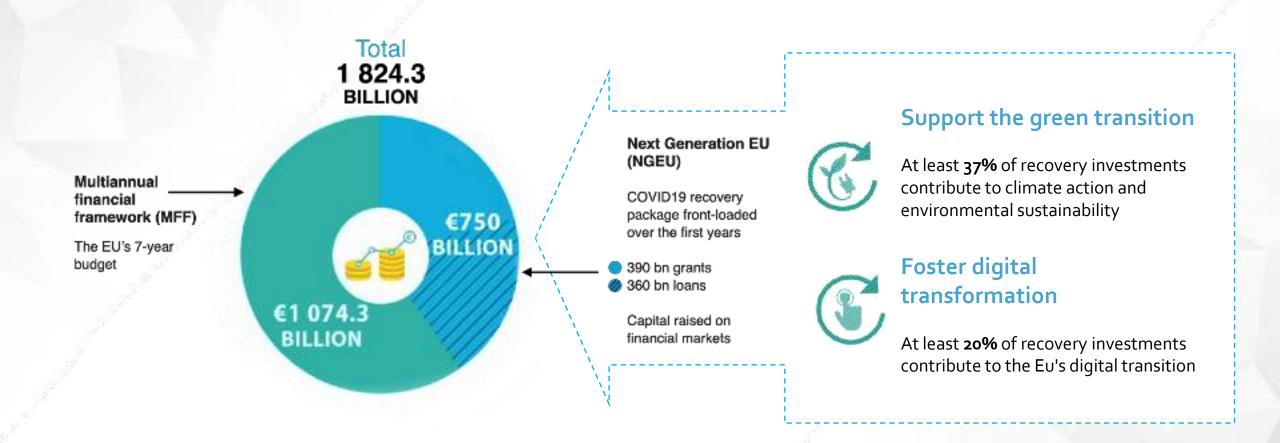
Investment



- Big upswing, as demand surged in 2nd and 3rd quarters: + 9.7% turnover growth forecast for 2021
- 4th quarter slowdown expected amid supply chain disruptions
- Despite strong demand, 2021 employment down 1% (phase-out of public support schemes)
- Solid recovery in investments, but remains below pre-crisis level in 2021
- Turnover growth is forecast to slow to +3.9% in 2022
- Lack of skilled labour a major brake on growth



Unprecedented EU recovery stimulus: a pivotal moment





The crisis as a catalyst for "de-globalisation"?













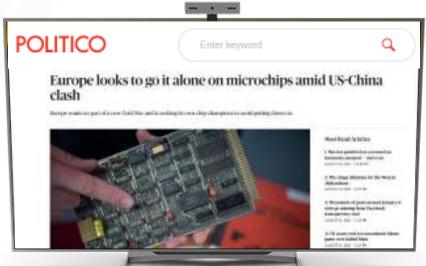


Europe's new industrial strategy



Industrial policy is back









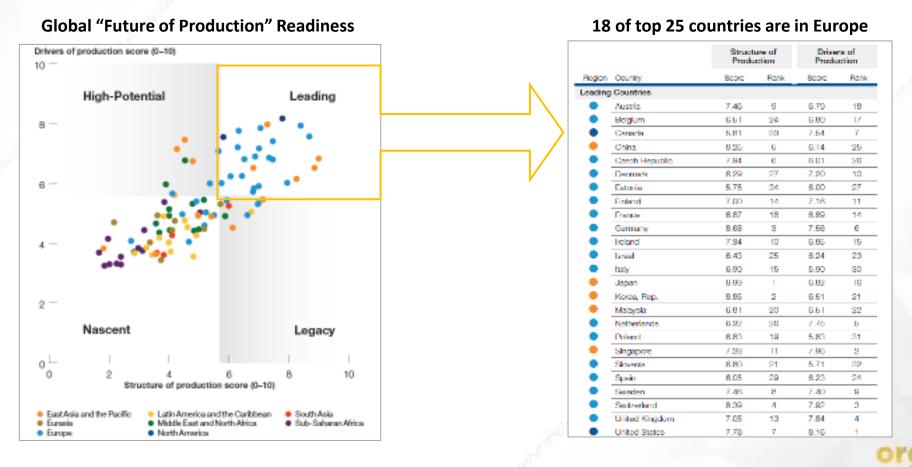






Advanced manufacturing is our strategic differentiator

Europe can the primary beneficiary of the global 4th industrial revolution: convergence of OT and IT creates breakthrough innovations in both industrial products and production processes, and enables the emergence of new business models



A new EU approach: industrial "ecosystems"





- Systematic analysis of ecosystems
- KPIs and tracking of progress
- Development of "transition pathways" (green & digital)
- Identification of investment needs

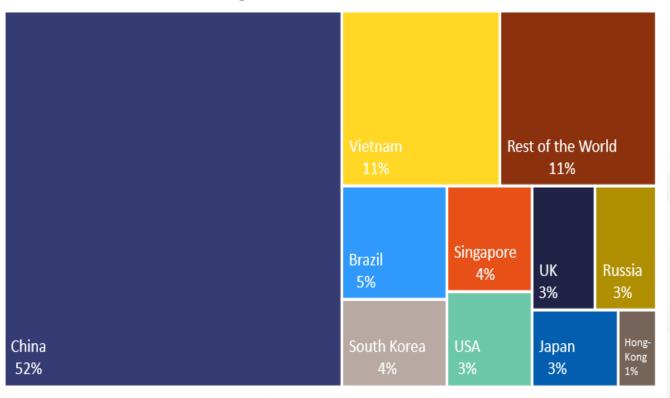


The EU focus: "Strategic Autonomy"

EU mapping of "strategic dependencies"

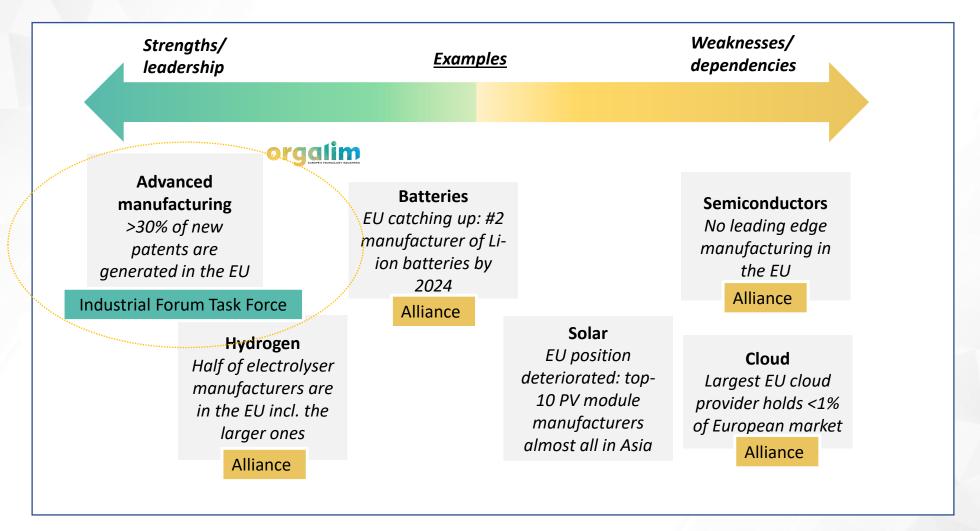
- "Dependency": high concentration of imports and limited production in the EU
- 2. Bottom-up screening found 137 products in sensitive sectors (6% of EU total import value of goods) for which the EU is highly dependent
- Origin of dependencies: More than 50% originate in China

Dependencies by origin (% of imports)





EU strategic capacity: leveraging our strengths









Promising Lead Markets for our industries





Where things can go wrong







A regulatory "tsunami"

Q1 2022	Q2 2022	Q3 2022	Q4 2022
Legislative proposal on Construction Products	Legislative proposal for a revision of the Urban Wastewater Treatment Directive	Legislative Proposal for revision of the Product Liability Directive	Legislative proposal to review REACH Regulation
Delegated Act – Outdoor Noise Directive tbc	EU Taxonomy Regulation: 2nd DA for environmentally sustainable activities	Legislative proposal on the right to repair	Legislative proposal to review the RoHS Directive
Legislative proposal on sustainable products policy including a revision of the Ecodesign Directive + Digital Product Passport	Legislative proposal to review Packaging and Packaging Waste Directive	Legislative proposal on carbon removal certification	A regulatory framework for certification of carbon removals
Legislative proposal for a Regulation on substantiating environmental claims using the Product/Organisation Environmental Footprint (PEF/OEF) methods	Public consultation on a proposal to review the Waste Framework Directive	Legislative proposal European Cyber Resilience Act	Legislative framework for the harmonised measurement of transport and logistics emissions
Empowering the consumer for the green transition	Proposal for a revised vertical + horizontal block exemption Regulations	Publication by ECHA of the dossier on the restriction of PFAS	Review of the CO2 emissions standards for heavy-duty vehicles
Legislative proposal to review the Industrial Emission Directive (IED)	Action plan on digitalising the energy sector	Recommendation on improving the provision of digital skills in education and training	Restriction on microplastics
New strategy on international energy engagement	Legislative proposal for European chips act	Recommendation on the enabling factors for digital education	Measures to reduce the release of microplastics in the environment
Single Market Emergency Instrument	New joint Communication on a partnership with the Gulf	Facilitating small and medium sized enterprises' access to capital	Revision of the Union customs legislation

Looking Forward

Post Covid 19 "era" of industrial policy

- More government in the private sector
- More EU (and national) regulation
- More regional supply chains
- Higher inflation

Our industry is at the core of the *Green & Digital transformation*

- Strong strategic position for our political objectives
- Solid political foundation, occupying **key roles** in **key** areas of influence
- But: structural disadvantage vs other industry sectors

We need to invest at all levels to remain "fit for the new era"



SHAPING A FUTURE THAT'S GOOD.

Thank you





